

State of Delaware  
Secretary of State  
Division of Corporations  
Delivered 01:14 PM 11/17/2020  
FILED 01:14 PM 11/17/2020  
SR 20208424593 - File Number 4165852

**CERTIFICATE OF FORMATION  
OF  
ESPINO LLC**

**FIRST:** The name of the limited liability company is: ESPINO LLC

**SECOND:** Its registered office in the State of Delaware is located at 16192 Coastal Highway, Lewes, Delaware 19958, County of Sussex. The registered agent in charge thereof is Harvard Business Services, Inc.

IN WITNESS WHEREOF, the undersigned, being fully authorized to execute and file this document have signed below and executed this Certificate of Formation on this November 17, 2020.



Harvard Business Services, Inc., Authorized Person  
By: Michael J. Bell, President

# STATEMENT OF AUTHORIZED PERSON

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IN LIEU OF ORGANIZATIONAL MEETING  
FOR  
ESPINO LLC  
November 17, 2020

We, Harvard Business Services, Inc., the authorized person of ESPINO LLC -- a Delaware Limited Liability Company -- hereby adopt the following resolution:

**Resolved:** That the Certificate of Formation of ESPINO LLC was filed with the Secretary of State of Delaware on November 17, 2020.

**Resolved:** That on November 17, 2020 the following persons were appointed as the initial members of the Limited Liability Company until their successors are elected and qualify:

Daniel Mepham

**Resolved:** That the undersigned signatory hereby resigns as the authorized person of the above named Limited Liability Company.

This resolution shall be filed in the minute book of the company.



Harvard Business Services, Inc., Authorized Person  
By: Michael J. Bell, President